



Planning &
Environment

2036

Illawarra Shoalhaven Regional Plan

Implementation Plan 2017-2019

ILLAWARRA-SHOALHAVEN REGIONAL PLAN 2036 – Implementation Plan 2017-2019
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HANDMADE
GOURMET

- Premium
- Shepherd's
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- Thai chicken
- roast veg
- bacon, egg

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White or
Brown (Gluten Free)
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Cranberry
\$4.50

Italian Pork &
Cauliflower
Loaf
\$4.50

Italian
Pappadum Casa
Loaf (Small)
\$4.50

Italian
Pappadum Casa
Loaf
\$6.50



Introduction

The Illawarra-Shoalhaven Regional Plan 2036 is the NSW Government's strategy for guiding land use planning decisions for the Illawarra-Shoalhaven over the next 20 years.

The Illawarra-Shoalhaven consists of four local government areas, Wollongong, Shellharbour, Kiama and Shoalhaven.

The Regional Plan sets out five goals for the Illawarra-Shoalhaven:

- ***A prosperous Illawarra-Shoalhaven***
- ***A variety of housing choices, with homes that meet needs and lifestyles***
- ***A region with communities that are strong, healthy and well connected***
- ***A region that makes appropriate use of agricultural and resource lands***
- ***A region that protects and enhances the natural environment***

The NSW Government has established new governance arrangements to oversee the implementation of the visions, goals, directions and actions in the Regional Plan and the release of the Monitoring Report.

Purpose

Responsibility for implementing actions and monitoring the intended outcomes in the Regional Plan is shared with our important regional stakeholders, including Councils, other State agencies, service providers and the development industry. All stakeholders need to have a good understanding of the priorities and the deliverables.

The purpose of this Implementation Plan is to:

- ***ensure ongoing collaboration and agreement on the implementation of actions;***
- ***assign accountabilities for the implementation of actions;***
- ***explain the role of different groups and committees involved in implementation;***
- ***guide the Delivery Coordination and Monitoring Committee in its role of overseeing delivery of the Regional Plan; and***
- ***inform the Monitoring Report.***



Implementation



Goals, directions and actions

The Regional Plan comprises five goals, 19 directions and 41 actions. The goals articulate the intended outcome; the directions identify the broad issues or policy areas that we need to focus on and the actions represent the steps we need to take or initiatives we need to introduce/ implement to achieve the goals. Actions are either implemented as strategies or as initiatives.

The NSW Government has identified a lead agency and relevant partner stakeholders for each action. The lead agency is responsible for project managing the various tasks required to ensure success. Key stakeholders are those agencies, councils or organisations considered important partners for implementation. The list of partners is not exclusive and additional stakeholders may be identified as implementation progresses.

Indicative timings for actions are as follows:

- Immediate – 0-2 years;
- Short term – 3-5 years;
- Medium term – 5-10 years;
- Long term – 10+ years.

Some actions are also designated as ‘ongoing’ to reflect their delivery being achieved through Local Environmental Plans, local planning strategies, existing strategies and other land use planning that is required to be consistent with the Regional Plan.

Each action in the Regional Plan will be implemented through a mix of mechanisms that reflect a range of ongoing strategies and catalyst initiatives that will deliver on the visions and directions in the Plan, including:

Strategies:

- Local planning directions – under Section 117 of the *Environmental Planning and Assessment Act 1979* – issued by the Minister for Planning that ensure council planning strategies and land use planning controls are consistent with the goals of the Regional Plan;
- Integrated planning and reporting under the Local Government Act 1993; and
- Whole-of-Government policy alignment.

Progress on delivering these actions will be reviewed as part of the Monitoring Report.

Catalyst initiatives:

- Matters that require a partnership between Council and the NSW Government;
- Publication of reports or data; and
- Regional collaboration across government, business, key stakeholders and the wider community for specific projects and processes.

Priority actions for 2017–2019

Priorities for the Illawarra-Shoalhaven are economic and jobs growth, providing a variety of housing choice to meet demand and environmental protection. Actions to support these outcomes represent the immediate areas of focus.

10 priority actions have been identified for implementation in 2017-19. These actions align with initiatives across Government, councils and industry and were identified and endorsed by the Illawarra-Shoalhaven Delivery, Coordination and Monitoring Committee. These priorities will require a collaborative effort involving multiple agencies, councils and stakeholders.

1. Growing the national competitiveness of Metro Wollongong to provide jobs and housing.
2. Investigating opportunities to better utilise industrial landholdings at Port Kembla, and reducing land use conflicts by managing buffers around the port and its supporting freight network.
3. Renew and revitalise Nowra Centre by coordinating State agency input into precinct planning and by reviewing capacity for expanded health-related uses.
4. Develop a stronger marine based tourism industry, capitalising on the region's numerous small ports and building on The Waterfront Shell Cove marine facility.
5. Coordinate infrastructure delivery to support West Lake Illawarra and Nowra-Bomaderry release areas.
6. Finalise biodiversity certification for West Dapto.
7. Protect the region's biodiversity corridors in local planning controls.
8. Create a consistent approach to protect important riparian areas in planning and development controls.
9. Implement a risk-based decision making framework to manage water quality and waterway health outcomes for all coastal lakes and estuaries in the region where development is planned, with priority given to sensitive lakes and estuaries.
10. Monitor land and housing supply through the Illawarra-Shoalhaven Urban Development Program and incorporate the Shoalhaven Local Government Area.

Governance



Effective governance arrangements are critical to successful delivery

Delivery, Coordination and Monitoring Committee

The Illawarra-Shoalhaven Delivery Coordination and Monitoring Committee has been established to oversee and coordinate the implementation of the Regional Plan and brings together the agencies and organisations responsible for delivering the majority of proposed outcomes under the Regional Plan. The focus of the Committee is implementation of the Regional Plan.

Representation on this Committee is about engaging relevant and operations-focused people from agencies and organisations responsible for delivering the majority of proposed outcomes under the Regional Plan.

The role of the Committee is:

- oversee and coordinate the implementation of the Regional Plan;
- provide accountability for delivery of the Regional Plan;
- be kept informed of general progress and participate in delivery of priority actions;
- monitor and track the progress of implementing the Regional Plan;
- where impediments are identified, collaborate for resolution;
- provide a forum to discuss and resolve implementation issues or action delivery in a changing regional policy environment;
- provide high level progress updates to the Illawarra-Shoalhaven Regional Leadership Group (via the Department of Premier and Cabinet);

- inform the preparation of the Monitoring Report; and
- inform and participate in a five-year review of the Regional Plan.

Committee membership includes:

- Department of Planning and Environment (Joint Chair)
- Illawarra Joint Organisation (Joint Chair)
- Department of Premier and Cabinet
- NSW Health (Illawarra-Shoalhaven Local Health District)
- Department of Industry
- Department of Education
- Transport for NSW
- Wollongong City Council
- Shellharbour City Council
- Kiama Municipal Council
- Shoalhaven City Council

Supporting Groups

The Committee is supported by outcome specific groups that bring together appropriate personnel (government, industry or community) to provide advice on particular issues or projects.

Regional governance framework

It is important to recognise the existing broader governance framework in operation within the region to ensure the newly established Committee compliments existing governance structures and does not duplicate current activity.

The Illawarra Shoalhaven Regional Leadership Group, which is a Department of Premier and Cabinet led initiative, is a platform that supports closer working relationships between NSW Government agencies and the newly formed Illawarra Joint Organisation of Councils. The network encourages strategic collaboration, consultation, solution brokerage and engagement on regional priorities across government.

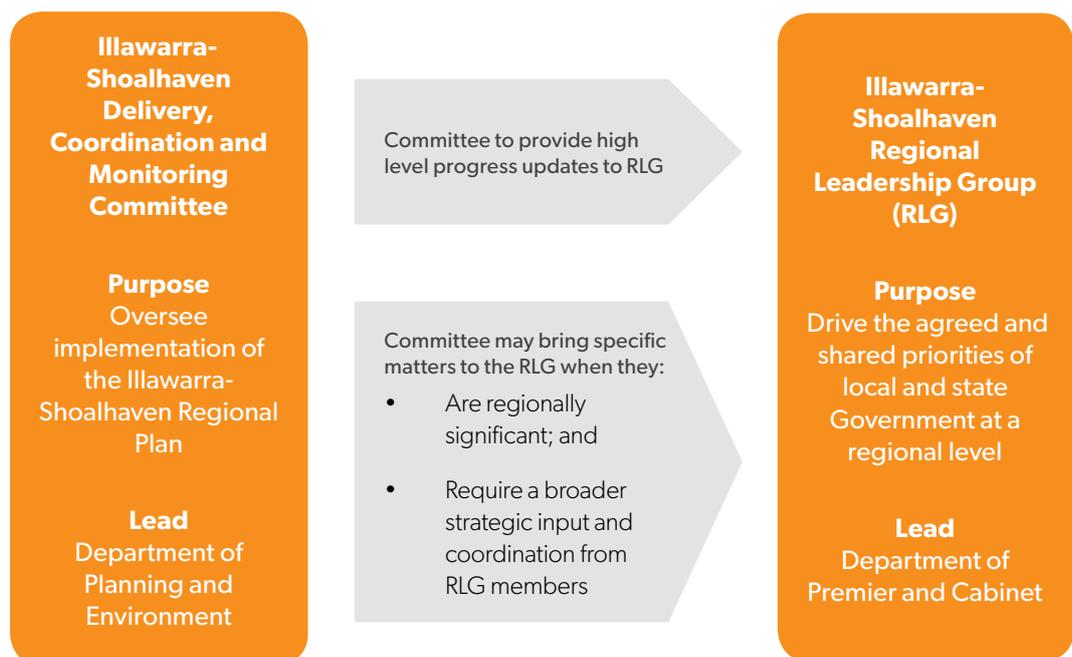
The Committee benefits from having access to the same agency and local government organisations that comprise Regional Leadership Group. This is particularly important where the NSW Government 'Fit for the Future' reforms are changing the way local Government work together on local priorities.

Links to other strategies

The NSW Government has in place, or is developing, a number of other relevant strategies that will influence the implementation of the Regional Plan, including the draft Regional NSW Services and Infrastructure Plan.

The actions of each of these strategies have not been listed, however the Committee will have a role in ensuring that there is appropriate coordination across the implementation of the strategies. This applies, in particular, to those strategies that address housing and growth and infrastructure. It is anticipated that these strategies will complement the focus of the Regional Plan.

Figure 1: Regional Governance Framework



Review mechanisms

Monitoring Report

A Monitoring Report will be prepared to monitor progress on implementation of the Regional Plan. This will report progress on goals, directions and actions with a focus on the priorities that have been agreed to by the Committee. It will also list achievements and important regional highlights from the year. Implementation priorities will be revised and a new program for work will be identified for each subsequent year.

Regional Plan Review

The Regional Plan will be subject to a five-yearly review, or as necessary, to update and revise the strategies provided through the goals, directions and actions. A five-yearly review will revisit regional performance, challenges and opportunities and incorporate the most up to date information provided through the census process. The review of the Regional Plan will be informed by the Committee as well as the Monitoring Reports.

Implementation Plan Updates

The implementation priorities will be updated on an annual basis as part of the Monitoring Report and will form the work program for the following year. This will ensure that implementation of the Regional Plan remains current and responsive to regional conditions.

Illawarra-Shoalhaven Regional Plan Actions

1.1	Direction 1.1: Grow the national competitiveness of Metro Wollongong to provide jobs and housing				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.1.1	Create new and innovative opportunities for commercial development in the commercial core by making it more attractive for investment and business.	Strategy	DPE	Wollongong City Council	Ongoing
1.1.2	Increase the residential population of Metro Wollongong by making it a more attractive place to live, work and play.	Strategy	DPE	Wollongong City Council, Education	Ongoing
1.1.3	Improve the productivity and liveability of Metro Wollongong by connecting and integrating the individual precincts.	Initiative	DPE	Wollongong City Council, NSW Health, TfNSW, TAFE, UOW	Immediate
1.1.4	Revitalise west Crown Street by enhancing the amenity and investment opportunities between the health precinct and the commercial core.	Initiative	DPE	Wollongong City Council	Immediate
1.1.5	Enhance the growth potential of the University of Wollongong to drive innovation in the region.	Strategy	DPE	Wollongong City Council, UOW, TfNSW	Ongoing
1.1.6	Establish a governance framework to guide the ongoing delivery of the Plan's vision for Metro Wollongong.	Initiative	DPE	Wollongong City Council, NSW Health, TfNSW, TAFE, UOW	Immediate
1.2	Direction 1.2: Grow the capacity of the port of Port Kembla as an international trade gateway				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.2.1	Reduce land use conflicts by managing buffers around the port and its supporting freight network.	Initiative	DPE	Councils, TfNSW, NSW Ports	Immediate

¹ Responsibility: Indicates who leads the investigation, assessment and decision-making for land use planning.

² Partner: Indicates who supports the lead and takes an active role in land use planning.

Timing: immediate: 0-2 years, short term: 3-5 years, medium term: 5-10 years, long term: 10+ years, ongoing – strategies

DPE: Department of Planning and Environment; DPI: Department of Primary Industry; TfNSW: Transport for NSW; DOI: Department of Industry; OEH: Office of Environment and Heritage; EPA: Environment Protection Authority; LALC: Local Aboriginal Land Council; RMS: Roads and Maritime Services; UOW: University of Wollongong; EE: Endeavour Energy, DPC: Department of Premier and Cabinet.

1.3	Direction 1.3: Grow regional strategic assets to support economic growth across the region				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.3.1	Renew and revitalise Nowra Centre by coordinating State agency input into precinct planning and by reviewing capacity for expanded health uses.	Initiative	DPE	Shoalhaven City Council, NSW Health, TfNSW	Immediate
1.3.2	Diversify and grow local employment opportunities in the Shellharbour Centre by attracting complementary health and education activities.	Initiative	DPE	Shellharbour City Council, NSW Health	Medium
1.3.3	Support the growth of defence-related industries at the Albatross Aviation Technology Park.	Strategy	DPE	Shoalhaven City Council, Shoalhaven Water, EE	Ongoing
1.3.4	Grow the tourism and light aeronautics industries, and the emergency services roles of the Illawarra Regional Airport.	Initiative	Shellharbour City Council	DPE	Short
1.3.5	Develop a stronger marine-based tourism industry, capitalising on the region's numerous small ports and building on The Waterfront, Shell Cove marine facility.	Initiative	DPC	Councils, South Coast Regional Tourism Organisation, DPE	Immediate
1.4	Direction 1.4: Support new and expanded industrial activity by providing well-located and serviced supplies of industrial land				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.4.1	Investigate opportunities to better utilise industrial landholdings at Port Kembla.	Initiative	DPE	Wollongong City Council, DOI	Immediate
1.4.2	Support the development of new industrial land through ongoing collaboration between State and Local Government and servicing authorities, to coordinate infrastructure delivery.	Strategy	DPE	Councils, Sydney Water, EE	Ongoing
1.4.3	Support growth in the priority economic sectors through flexible employment lands guidelines for the Illawarra-Shoalhaven.	Initiative	DPE	Councils, DOI	Short

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1.5	Direction 1.5: Strengthen the economic self-determination of Aboriginal communities				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.5.1	Conduct a strategic assessment of land held by the region's Local Aboriginal Land Councils to identify priority sites for further investigation of their economic opportunities.	Initiative	DPE	NSW Aboriginal Affairs, Councils, LALC	Short
2.1	Direction 2.1: Provide sufficient housing to suit the changing demands of the region				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.1.1	Collaborate with Kiama Municipal Council to review housing opportunities within the Kiama Local Government Area so it can respond to changing housing needs.	Initiative	DPE	Kiama Municipal Council	Medium
2.2	Direction 2.2: Support housing opportunities close to existing services, jobs and infrastructure in the region's centres				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.2.1	Investigate the policies, plans and investments that would support greater housing diversity in centres.	Initiative	DPE	Councils	Medium
2.3	Direction 2.3: Deliver housing in new release areas best suited to build new communities, provide housing choice and avoid environmental impact				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.3.1	Coordinate infrastructure delivery to support West Lake Illawarra and Nowra-Bomaderry release areas.	Initiative	DPE	Wollongong City Council, Shoalhaven City Council, Shellharbour City Council, TfNSW, Infrastructure providers	Immediate

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2.4	Direction 2.4: Identify and conserve biodiversity values when planning new communities				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.4.1	Finalise biodiversity certification for West Dapto.	Initiative	DPE, OEH	Wollongong City Council	Immediate
2.5	Direction 2.5: Monitor the delivery of housing to track supply with demand				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.5.1	Monitor land and housing supply through the Illawarra Urban Development Program and incorporate the Shoalhaven Local Government Area.	Strategy	DPE	Councils	Ongoing
3.2	Direction 3.2: Enhance community access to jobs, goods and services by improving connections between centres and growth areas				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
3.2.1	Investigate options to improve public transport service levels which better link centres, corridors and growth areas to Metro Wollongong.	Initiative	DPE, TfNSW	Councils	Short
3.2.2	Improve access to centres, particularly in the northern corridor, to encourage development.	Strategy	TfNSW	DPE, Councils	Ongoing
3.2.3	Investigate tourism-related transport services in Kiama and Shoalhaven.	Initiative	TfNSW	DPE, Shoalhaven City Council, Kiama Municipal Council	Medium

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3.3	Direction 3.3: Build socially inclusive, safe and healthy communities				
	Action	Initiative or Strategy	Governance		
			Responsibility¹	Partner²	Timing
3.3.1	Review and update the Neighbourhood Planning Principles.	Initiative	DPE	Councils	Medium
3.3.2	Support Council-led revitalisation of centres.	Strategy	DPE	Councils	Ongoing
3.3.3	Develop and implement strategies to invest in sporting and recreational infrastructure.	Initiative	Office of Sport	NSW Office of Communities	Long
3.4	Direction 3.4: Protect the region's cultural heritage				
	Action	Initiative or Strategy	Governance		
			Responsibility¹	Partner²	Timing
3.4.1	Conserve heritage sites when preparing local planning controls.	Strategy	OEH	Councils	Ongoing
4.1	Direction 4.1: Protect regionally important agricultural lands as an asset to food and fibre production				
	Action	Initiative or Strategy	Governance		
			Responsibility¹	Partner²	Timing
4.1.1	Identify regionally important agricultural lands and reflect the outcomes in local planning controls.	Initiative	DOI	DPE, Councils	Short

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4.2	Direction 4.2: Secure the productivity and capacity of resource lands				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
4.2.1	Sequence release areas, in the vicinity of mineral resources, to allow the continuation of working extraction activities.	Strategy	DPE	DOI, OEH, Shellharbour City Council	Ongoing
4.2.2	Investigate opportunities for biodiversity certification and/or bio-banking agreements in the Dunmore – Shellharbour Hills area to allow ongoing extraction of hard rock.	Initiative	DPE	OEH, Shellharbour City Council	Medium
5.1	Direction 5.1: Protect the region’s environmental value by focusing development in locations with the capacity to absorb development				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
5.1.1	Avoid, minimise and mitigate the impact of development on significant environmental assets.	Strategy	OEH	Council	Ongoing
5.1.2	Protect high environmental value land at Seven Mile Beach, Gerroa.	Strategy	OEH, DPE	Kiama Municipal Council	Ongoing
5.1.3	Protect the region’s biodiversity corridors in local planning controls.	Strategy	OEH	Councils	Ongoing
5.1.4	Create a consistent approach to protect important riparian areas in planning and development controls.	Initiative	DPE	OEH	Immediate

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5.2	Direction 5.2: Build the Illawarra-Shoalhaven's resilience to natural hazards and climate change				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
5.2.1	Apply contemporary risk management to coastal and other hazards.	Strategy	OEH, DPE	Councils	Ongoing
5.3	Direction 5.3: Improve the environmental outcomes for waste management and air quality				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
5.3.1	Develop long term waste-management capacity as the population and development of the region increase.	Initiative	OEH, EPA	Councils	Short term
5.3.2	Finalise and implement the Illawarra Air Quality Action Plan.	Initiative	EPA	OEH, Councils, DPE, NSW Health	Medium
5.4	Direction 5.4: Secure the health of coastal landscapes by managing land uses and water quality				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
5.4.1	Protect sensitive estuaries and coastal lakes.	Strategy	OEH	Councils, EPA, DOI	Ongoing
5.4.2	Implement a risk-based decision-making framework to manage water quality and waterway health outcomes for Lake Illawarra.	Initiative	OEH	EPA, Wollongong City Council, Shellharbour City Council	Immediate
5.4.3	Implement a risk-based decision-making framework to manage water quality and waterway health for all coastal lakes and estuaries in the region where development is planned, with priority given to sensitive lakes and estuaries.	Initiative	OEH	EPA, Councils, DOI	Short

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100
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